

Statement by James A. Broaddus, Ph.D., P.E.
Senate Committee on Banking, Housing, and Urban Affairs
May 13, 2003

Chairman Shelby, Ranking Member Sarbanes, and distinguished Members of the Committee, I am honored to appear here today as a nominee to become a member of the Board of Directors of the National Institute of Building Sciences. In attendance with me is my wife of 33 years, Kay, whose love and support has enabled my presence here today. Also I'd like to recognize the attendance of two very special people, both of whom work diligently in Washington on a daily basis; Sharon Gressle, with the Congressional Research Service of the Library of Congress and Jim Kuhn my close friend and business colleague in Washington who as an Assistant to the President served as the personal executive assistant to Ronald Reagan during his second term. Also three very special family members who could not attend are my son Scott Broaddus and daughter-in-law Courtney who remain in Texas because of their jobs. Our youngest son also could not make it due to job-related duties. 1st Lt. Jeffrey Broaddus, is an infantry platoon leader with 1st Battalion 5th Marines. After a 1200 mile tour of southern Iraq and downtown Baghdad, they remain in-country there awaiting transportation back home.

I was honored and most grateful to President Bush for his trust and confidence in me to nominate me to serve on the Board of NIBS. I also appreciate the Senate Committee on Banking, Housing, and Urban Affairs in considering the confirmation of my appointment for which I am awed and humbled to be considered. For many years, I've been aware of the good work of NIBS and its contribution to the building sciences on a national scale however, I never contemplated that I would be entrusted to help set its strategy and oversee its direction. Hopefully the committee will consider my background well suited for this appointment.

After completing my civil engineering degree at The University of Texas, I began my working career as Navy Civil Engineer Corps Officer and Navy Seabee where I served 20 years. From 1970-1990, I served in 11 different assignments all over the world which included project management responsibilities from the field construction site to the Washington level. Following my construction-oriented Navy career I finished my last degree at UT Austin, and remained there working for the Construction Industry Institute, a nation research center for the design and building industry. My imbedded Seabee penchant for project work brought me back to the real world of projects and in 1994 I became Director of Facilities Planning and Construction for the 15-campus University of Texas System. During my 4 ½ years there, we completed \$1.5 billion statewide in a wide variety of projects using new and improved project management method and contracting strategies. In 1998 I returned to Washington, D.C. to lead the Design-Build Institute of America in developing integrated and streamlined approaches to design and construction. In late 2000, fulfilling a dream I held onto since my early college years of having my own professional practice, I started Broaddus & Associates as a project management firm to help mostly public owners manage major complex projects from the earliest planning through design, construction and initial operation. Today at Broaddus & Associates, we

are managing \$300 Million in projects in the State of Texas and provide management consulting to facility owners and throughout the U.S.

As a professional my career has focused on improving the project process. While our industry is always in need of better technology and materials, I know from research and practical experience that significant inefficiencies exist in the management of projects that ultimately cost taxpayers and consumers alike. I look forward to working with NIBS to carry on their highly effective efforts and to promote new high payback programs that can materially improve one of the largest industry sectors in our economy. NIBS was chartered to be the public-private interface for the building industry. The private sector has much to offer in making our public projects more cost effective both in initial capital outlay and life-cycle costs. I see the opportunity to bring private sector ideas to the government projects everyday in the projects we manage at Broaddus & Associates. I look forward to bringing that perspective to the Board of NIBS.

In closing, while your approval of this nomination will be one of my highest honors, I can also assure you that I will be an active and contributing Board member keeping NIBS mindful of its intended public purpose. There is much to be done in our industry and I feel NIBS can play an ever expanding role in improving construction.

I'd be pleased to answer any questions you may have.